

GO Virginia Purpose Statement

"Create more higher paying jobs through incentivized collaboration, primarily through out-of-state revenue, which diversifies and strengthens the economy in every region"

Why is this GO Virginia's purpose?

- Proven track record of incentives being used to change behavior to accomplish economic goals
- High-paying jobs have a strong economic multiplier and create economic opportunities for *all* Virginians.
- Focusing on economic activities that bring new income into the state not just shifting market share grows the economy.
- Even areas with strong economies could be doing better adapting to the changing U.S. economy.

GOVA - Role of Regional Councils

- Direct growth and diversification plan to identify needs and opportunities in region
- Ensure business leadership
- Prioritize projects for state board
- Encourage collaboration inside and outside GO Virginia process

Economic Growth and Diversification Plan

- Identify economic opportunities, needs, and challenges for the region
 - (likely focus on talent, existing economic development activities, cluster development, and capital formation)
- Establish priorities among identified opportunities
- Workforce gap analysis
- Align with existing plans and priorities- no duplication of ongoing efforts

Economic Growth and Diversification Plan Performance Metrics

- Net increase in the number of high-paying jobs in a region (including retention)
- Return on Investment
- Change in business sector/cluster mix
- Percentage of job increases attributable to out-of-state revenues

Growth and Opportunity Grants

Could be used for:

- Existing business scale-ups
- Business-focused training and credentialing
- Site development
- Commercialization of R&D
- Startup collaborations
 - Incubators/accelerators

Should <u>not</u> be used for:

- Construction of transportation projects
- Incentive grants to private companies
- Trade missions
- Quality of life projects
- Museums and entertainment venues

Looking at the Region Through:

People

Population, Commuting, Age, and Income

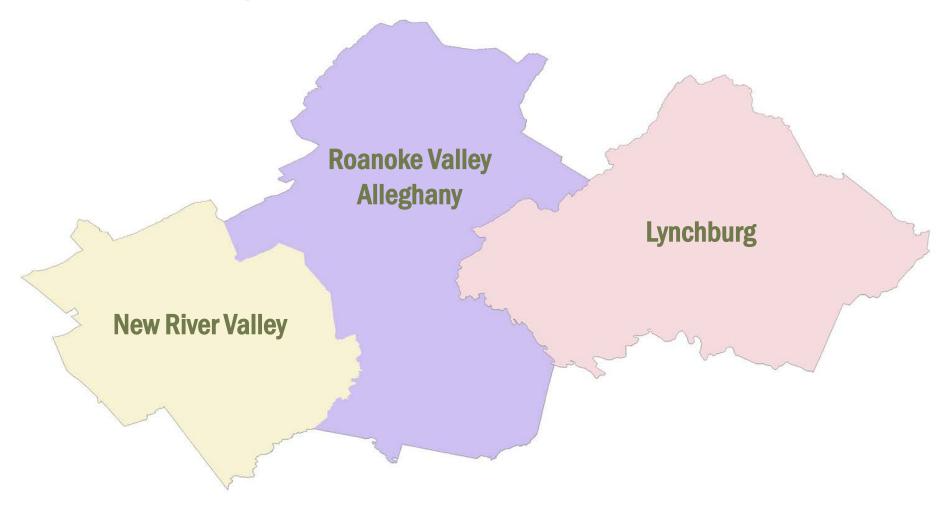
Industry

Job Growth, Existing & Emerging Industry Strengths, and In-demand Occupations

Common Targets & Themes

Common Target Sectors, Common Themes

What's a region, and how are we connected?



The People of our Region

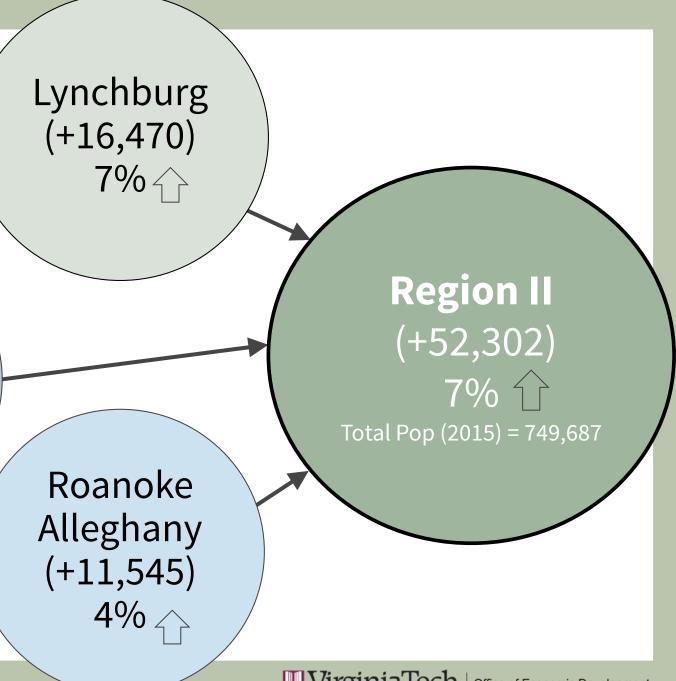




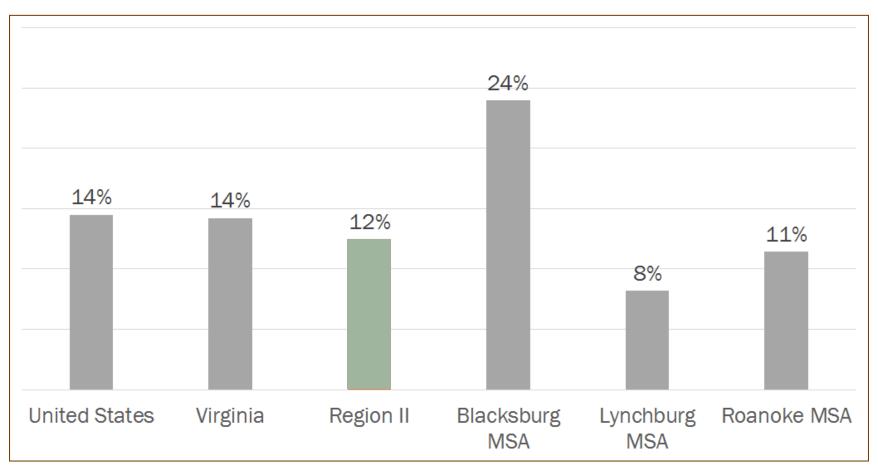


New River Valley (+22,205) 14%

Source: U.S. Census Bureau, Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2015; . Annual Estimates of the Population of Metropolitan and Micropolitan Statistical Areas: April 1, 2000 to July 1, 2006

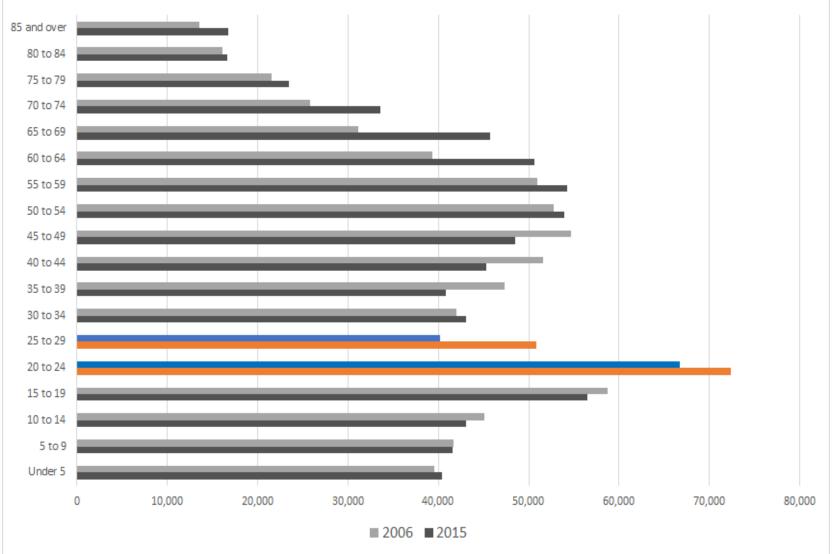


% Change in Per Capita Income (2006-2015)



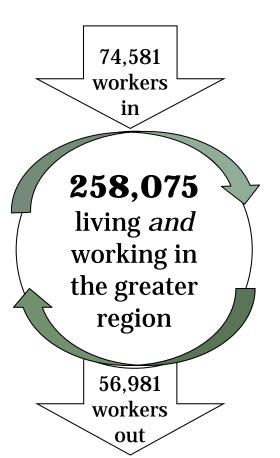
Source: Social Explorer Tables: ACS 2006 and 2015 (5-Year Estimates) (SE), Social Explorer; U.S. Census Bureau

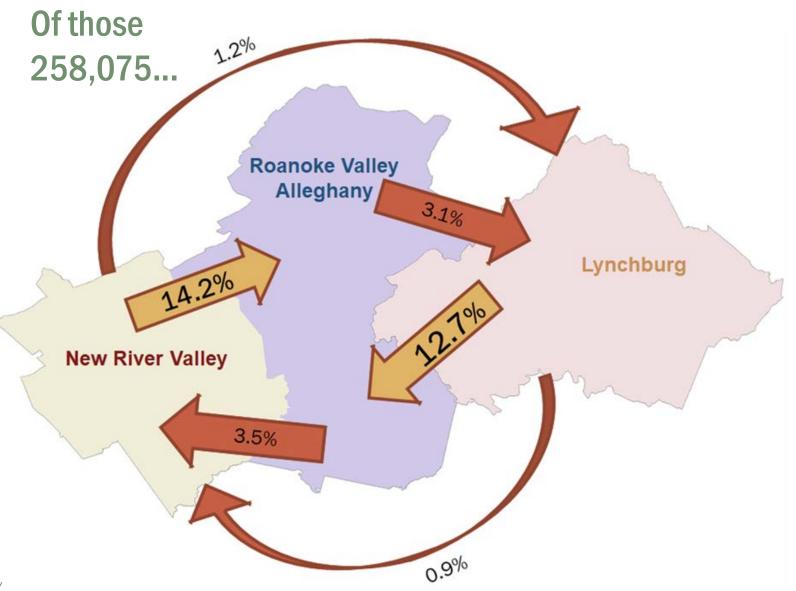
Age Trends for Region II (2006-2015)



- Aging Baby Boomers
- Bulge of 20-24 (universities), not retaining after graduation
- Declining:
 - o **5-19**
 - o **35-49**
- Growing:
 - o **0-5**
 - o **20-34**
 - o **50**+

Commuting Patterns:





Source: On-the-map (2014) <u>https://onthemap.ces.census.gov/</u>.

Our Jobs and Industries





VWCC Mechatronics. Credit: VWCC

Job Growth

Our region has been slower to recover from the recession than the state and the nation.



Regional Industry Strengths

Existing Industry Strengths

- Healthcare
- Manufacturing
- Education Services

Emerging Opportunities

- Food and Beverage Processing
- Life Sciences and Biotechnology Research
- Information Technology

Top 10 Industries by Employment

Industry (2 digit NAICS)	2015 Jobs	% Change (2006-2015)	Earnings Med: \$37k	LQ	Comp Effect
Government	56,700	(2%)	\$56,778	1.03	(1,443)
Health Care and Social Assistance	46,314	20%	\$55,418	1.04	(772)
Manufacturing	41,943	(20%)	\$66,786	1.47	(3,590)
Retail Trade	40,577	(4%)	\$28,647	1.09	(1,942)
Accommodation and Food Services	28,592	11%	\$17,102	0.95	(1,264)
Construction	19,106	(27%)	\$48,248	1.01	(2,572)
Administrative and Support and Waste Management and Remediation Services	17,964	(12%)	\$28,886	0.81	(3,503)
Other Services (except Public Administration)	17,786	6%	\$25,082	1.04	667
Professional, Scientific, and Technical Services	17,084	19%	\$66,436	0.75	550
Educational Services	15,688	65%	\$31,466	1.73	4,069

Health Care and Social Assistance

Existing Industry Strengths

- Hospitals
- Nursing & Residential Care Facilities

Connecting with Jobs

Emerging Industry Strengths

- Life Sciences & Biotechnology
 - Health Care
 - Education Services
 - Professional, Scientific, and Technical Services (R & D)

In-Demand Occupations

- Registered Nurses
- Licensed Practical & Vocational Nurses
- Physicians & Surgeons
- Counselors & Therapists
- Technicians for Health Practitioner Support, Clinical Lab, Mechanical, Other Laboratory, Biological
- Medical Assistants
- Maintenance and Repair
- IT Support

Manufacturing

Connecting

with Jobs

Existing Industry Strengths

- Metalworking Technology
- Automotive and Parts Manufacturing
- Electrical Equipment Manufacturing
- Packaging and Supply Chain

Emerging Industry Strengths

Food and Beverage Processing

In-Demand Occupations

- Machinists
- Welders, Cutters, Solderers and Brazers
- Structural Metal Fabricators and Fitters
- First-Line Supervisors
- Electrical and Electronic Equipment Assemblers
- Electrical Engineers
- Electromechanical Equipment Assemblers
- Industrial Machinery Mechanics

Education Services

Existing Industry Strengths

- Colleges, Universities and Professional Schools
- Junior Colleges

Emerging Opportunities

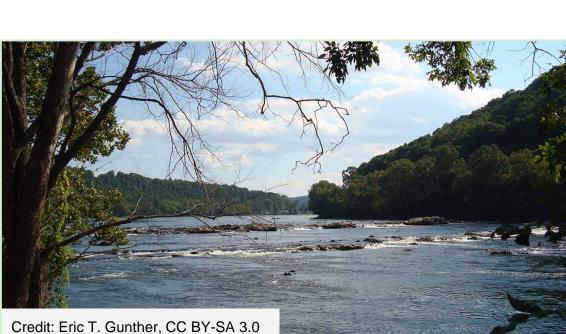
- R&D growth
- Entrepreneurial Spinouts in IT, Engineering, Life Sciences, etc.
- Industry Collaboration

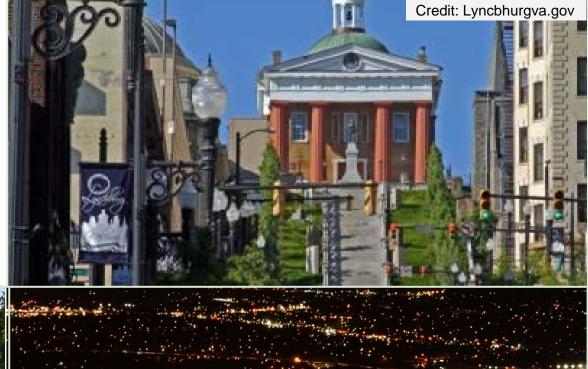
Connecting with Jobs

In-Demand Occupations

- Postsecondary Teachers
- Office Clerks and Administrative Support
- Maintenance and Repair
- IT Support
- Nursing
- Entrepreneurs

Common Targets and Themes





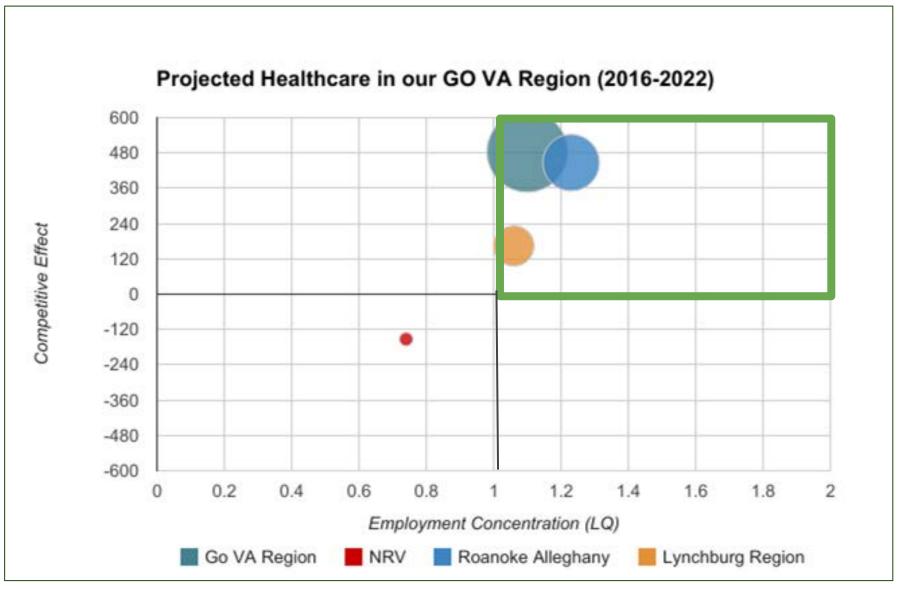


Our Common Target Sectors (Economic Development, Planning, Workforce)

- Healthcare
- Manufacturing
- Business and Financial Services
- Information Technology (Cybersecurity)
- Food and Beverage Processing

Projected Healthcare

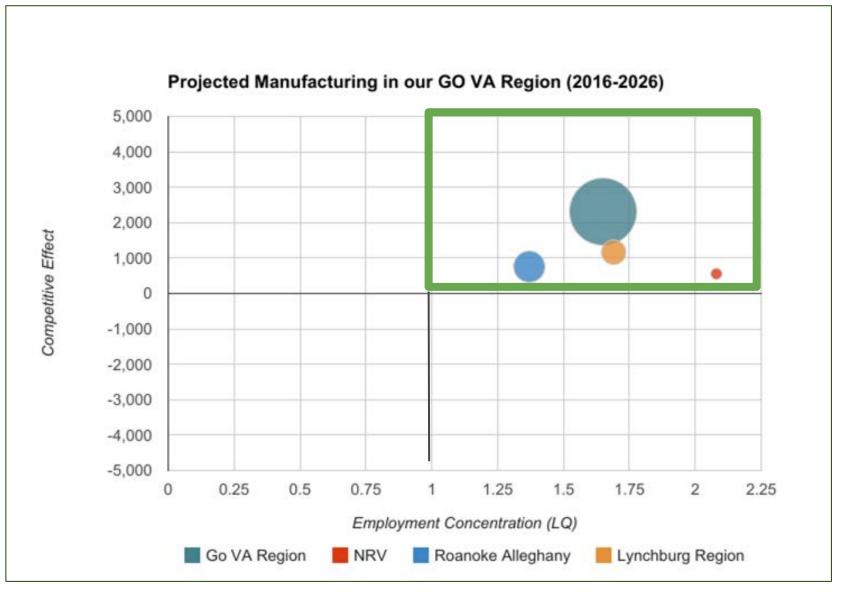
High concentration of employment AND high competitive effect



Source: QCEW Employees, Non-QCEW Employees, Self-Employed & Extended Proprietors - Emsi 2016 Class of Worker

<u>Projected</u> <u>Manufacturing</u>

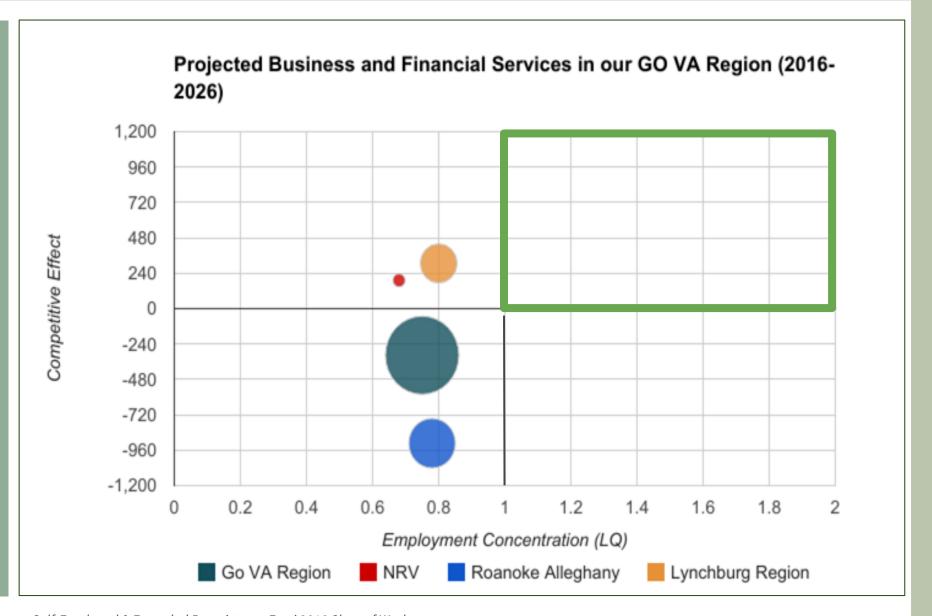
Continued high concentration compared to the national average



Source: QCEW Employees, Non-QCEW Employees, Self-Employed & Extended Proprietors - Emsi 2016 Class of Worker

Projected Business & Financial Services

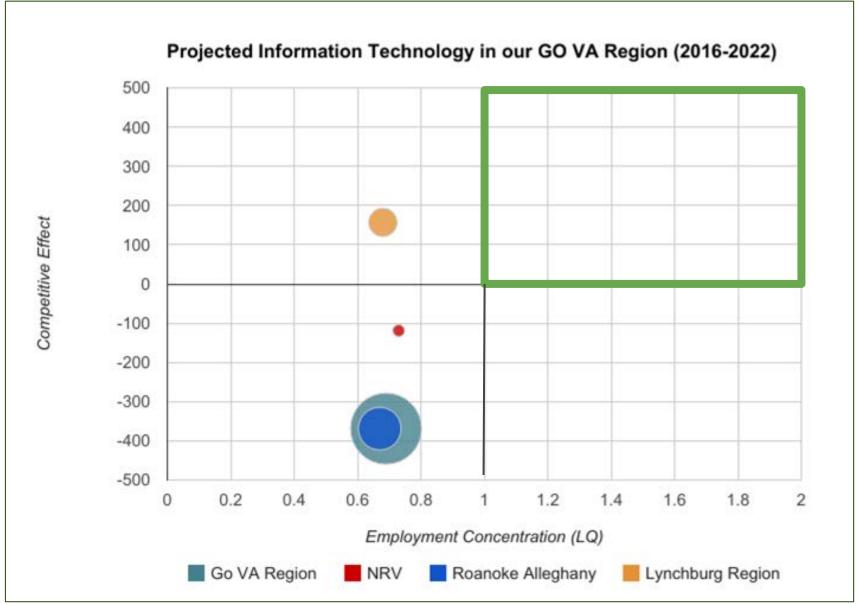
Low concentration; Lynchburg and Blacksburg competitive



Source: QCEW Employees, Non-QCEW Employees, Self-Employed & Extended Proprietors - Emsi 2016 Class of Worker

Projected
Information
Technology
(Comptia Cluster)

Concentration not yet high; Lynchburg competitive

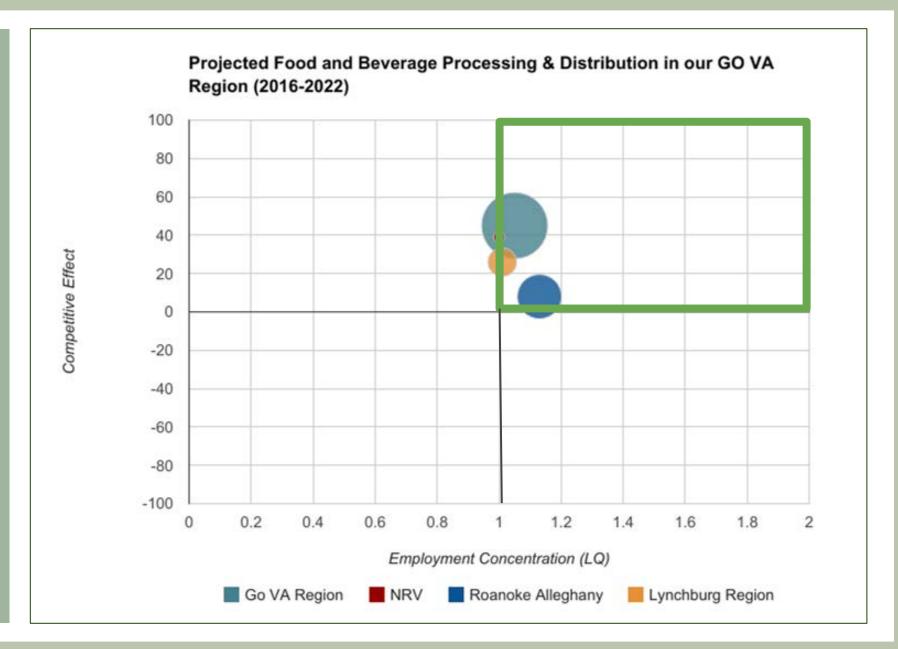


Source: QCEW Employees, Non-QCEW Employees, Self-Employed & Extended Proprietors - EMSI 2016. Class of Worker. Comptia Tech Industry Cluster.

Projected
Food and
Beverage
Processing &
Distribution

(Harvard Cluster)

High concentration and competitive individually and as a region



Common Themes



Common Themes



Four Working Groups:

- > Grow skilled talent at all levels
- ➤ Promote technology innovations for targeted industry clusters.
- Develop unique sites and buildings.
- Facilitate capital access and business mentorship (entrepreneurship).

For their area of focus, working groups will:

- Provide input into existing regional efforts and assets
- Discuss what it would look like if region was performing at the optimal level in this area.

Example: Compared to comparable regions, what would it look like if region became one of the best possible places at attracting and retaining talent?

- Identify ways we would measure our progress.
- Discuss <u>types</u> of opportunities (eg. projects) we should be pursuing to move in this direction.
- Discuss criteria for assessing projects.

Moving Forward

June:

Today's Working Group Meetings & VT Work on Plan Regional Council Meeting: NRV

July:

Individual Working Group Meetings & VT Work on Plan

August - September:

Final Working Group Meeting Regional Council Meeting Region II Growth and Diversification Plan

